# mcmillan

#### Life as a Franchise Clerk

#### **Andrae Marrocco**

Co-Chair, Franchise and Distribution Group McMillan LLP andrae.marrocco@mcmillan.ca

McMillan LLP | Vancouver | Calgary | Toronto | Ottawa | Montréal | Hong Kong | mcmillan.ca





## Franchise Law



#### Franchise Law

- Provincially regulated in six provinces: Ontario, Prince Edward Island, New Brunswick, Manitoba, Alberta, British Columbia
- Self-regulated sector
- Reliance on the provincial court system to enforce and develop the law



#### Franchise Law

- What is a franchise?
- What does franchise law protect?
- Pre-sale disclosure (s5 AWA)
- Duty of good faith and fair dealing (s3 AWA)
- Right to associate (s4 AWA)
- Right to rescind (s6 AWA)

Franchise Disclosure Document (s5(4))

- a) All material facts;
- b) Financial Statements:
- c) Copies of all proposed franchise agreements and other agreements
- d) Prescribed statements and certificates;
- e) Other information as prescribed

### Franchise Transactions

## AGREEMENT

(Newspaper)

coverants made berein, the partice series

and the business of writing and a mean

the participant of the and alternation for the second of t

Hence The second begin on the date of the second second by either perty. If either perty monthed by either perty is a perty perty of vertices of effects on the perty of vertices of the second second

In the state of the state and a state of the state of

A contract of the second second

and Warrantics of Minister and Warrantics of Minister a warrantic fact the Archite and Architecture and Arch

ncmillan.ca | 7

#### mcmillan

#### Franchise Agreements

- Grant of the licence (IP and system)
- Exclusivity vs rights reserved
- Term
- Premises
- Fees and reporting (banking and audit)
- Training
- Obligations (authorized stuff, full time, joint employer protection, cybersecurity, Manual)



#### Franchise Agreements

- Advertising (promotions and programs)
- Manual and system changes
- Restrictive covenants
- Transfers
- Intellectual property
- Default (specific remedies) and termination

#### Private Practice



**In-House** 



#### What to expect in private practice

- Franchisee
  - Meetings (franchise business model, incorporations)
  - Critical review memorandum
  - All franchise documents (ancillary, purchase)
  - Ongoing requirements (manual, changes, notices)
  - Franchisee associations / Franchisor advisory councils
  - Defaults and disputes
  - Rescission claims
  - Court actions

#### What to expect in private practice

- Franchisor
  - Meetings (strategy, structure, IP, incorporations)
  - Drafting franchise documentation (ancillary, purchase)
  - Communication to finalize documentation
  - Ongoing requirements (disclosure, manual, notices, renewal, PPSA registrations, updates in law )
  - Disputes and defaults
  - Franchisee associations / Franchisor advisory councils
  - Review rescission claims
  - Court actions

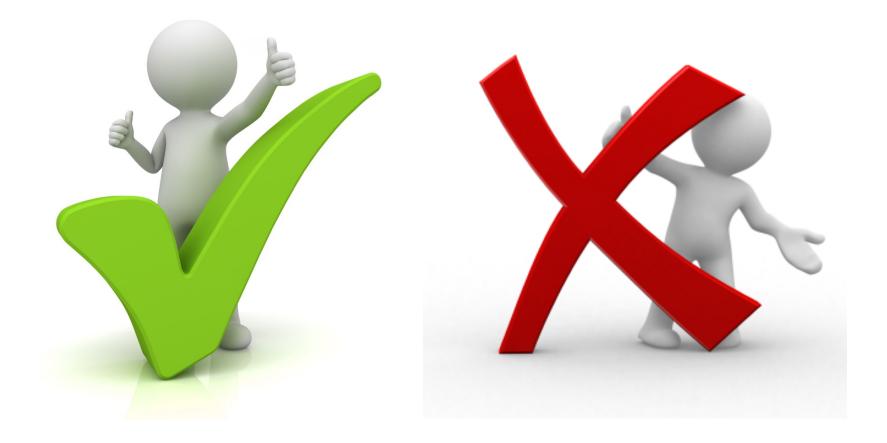
#### What to expect in-house

- Meetings and strategy
- Minute books and incorporations
- Review application materials (initial contact with candidates)
- Prepare initial drafts of franchise documents (ancillary)
- Manage outside counsel and service providers
- Record keeping (minute books, charts, PPSA registrations)
- Manual, monitoring (fees), notices, renewal
- Manage franchisee interactions
- Franchisee associations / Franchisor advisory councils
- Disputes and defaults

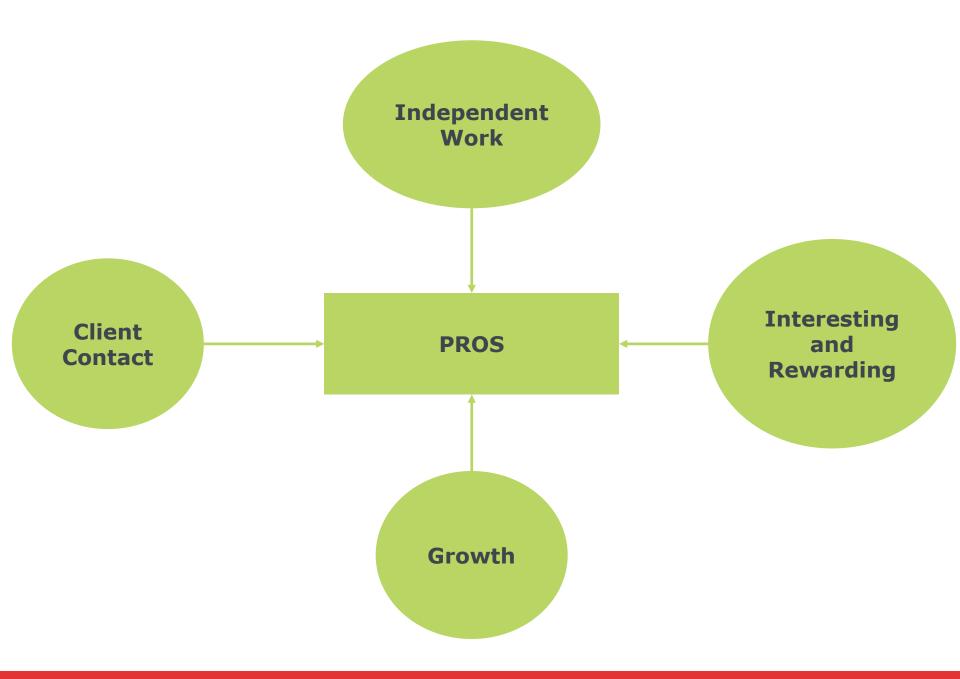
#### Achievements

- Business growth
- Drafting skills
- Transaction experience
- Corporate knowledge
- Resolving issues
- Building client relationships

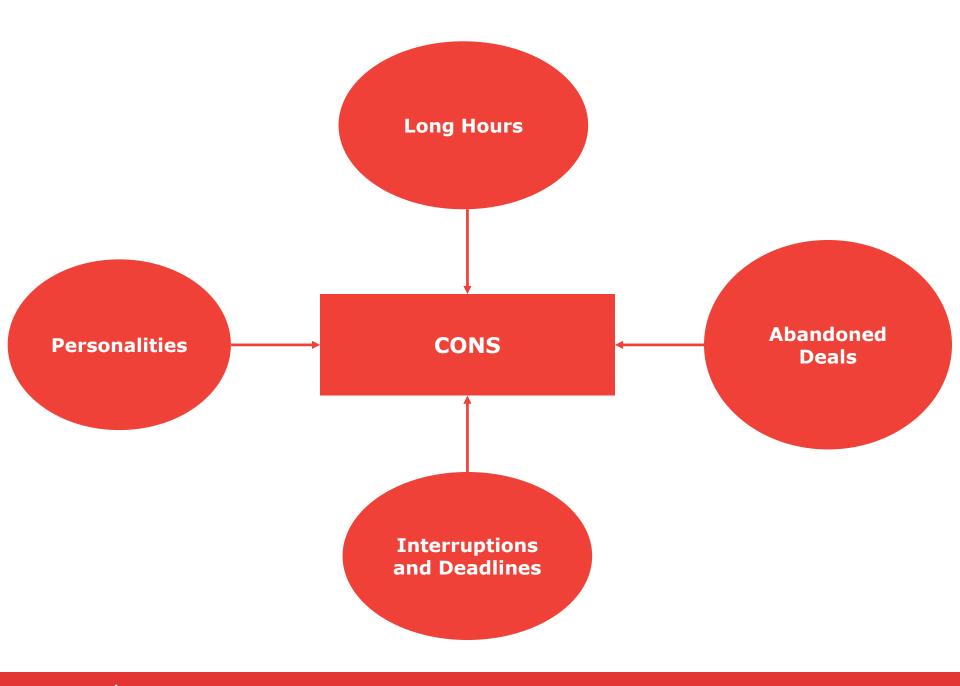
#### PROS / CONS







mcmillan



#### mcmillan

#### Franchise Clerk Work Day

