



# **COMMON SHAREHOLDINGS – A LEGAL ANALYSIS**

**Special Policy Session – Common Ownership, Market Power and Innovation  
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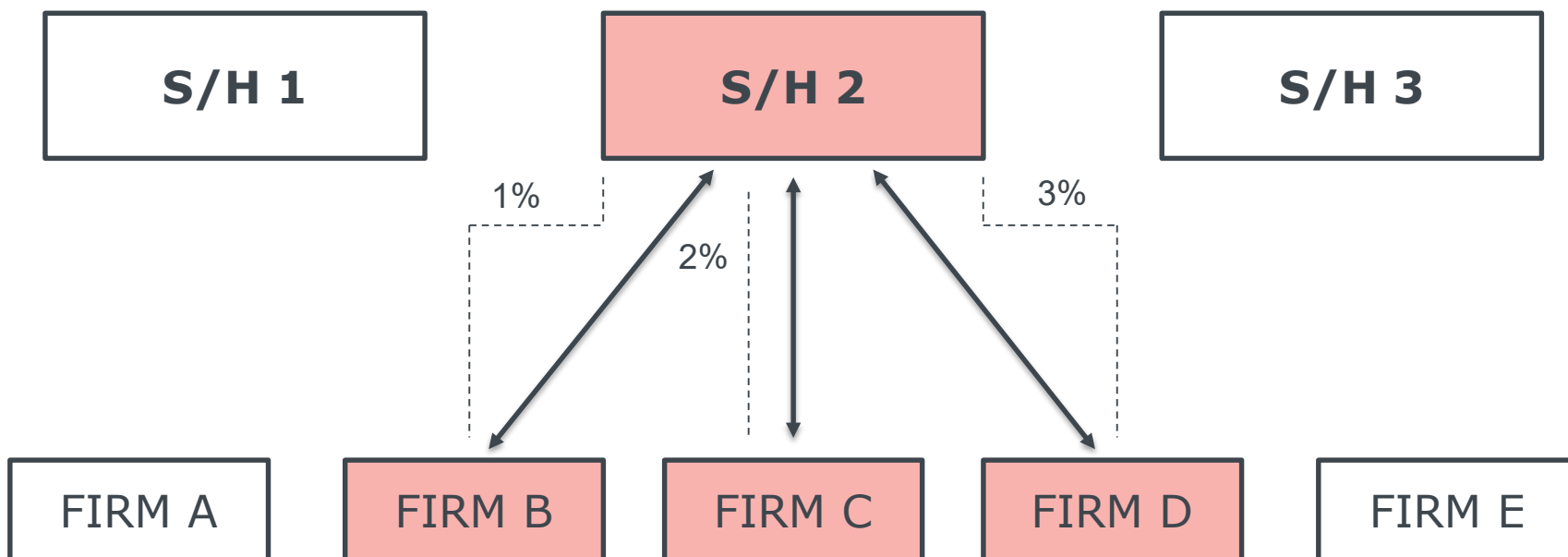
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# OVERVIEW

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- Cartel laws can and should apply to common shareholder communications with firms
- Adding common shareholdings to merger analysis would be a waste of time
- Merger control laws should not be extended to acquisitions of common shareholdings

# CARTEL LAWS CAN AND SHOULD APPLY TO COMMON SHAREHOLDER COMMUNICATIONS WITH FIRMS



- Cartel laws in most jurisdictions including Canada, US and EU apply to “hub-and-spoke” conduct

# ADDING COMMON SHAREHOLDINGS TO MERGER ANALYSIS WOULD BE A WASTE OF TIME

- **Mechanisms** – would have to be proved, not hypothesized
- **Causation** – link between merger transaction and a further reduction of competition will rarely be present
  - Theory predicts that pre-existing common shareholdings will already result in market power being exercised
  - If the acquiree does not have common shareholders with the acquiror or other competitors, then standard maverick / follower analysis is sufficient
- **“Type 3 Costs”** – methodical analysis of common shareholding positions, mechanisms and causation will impose large time and cost burdens on third parties, merging parties and agencies

# ADDING COMMON SHAREHOLDINGS TO MERGER ANALYSIS WOULD BE A WASTE OF TIME

- *Dow / Dupont – SIEC:*

“the Parties are currently important and close competitors in several herbicide markets.”

[para 2605]

“the Commission considers that Dow and DuPont are currently and have been in the past important and close competitors in herbicide innovation.”

[para 2703]

- *Dow / Dupont – Common Shareholdings:*

“competitors would be unlikely to have the incentive to compete aggressively ... as regards innovation given the high level of common shareholdings among the main players in the industry.”

[para 3254]

# MERGER CONTROL LAWS SHOULD NOT BE EXTENDED TO ACQUISITIONS OF COMMON SHAREHOLDINGS

- **Current Situation** – acquisition of small (e.g. 1%-5%) shareholdings is not subject to merger control in most jurisdictions
- **Expanded Filing Requirements** – would likely to generate large “Type 3 costs” while avoiding few, if any Type 2 (under-enforcement) errors:
  - Will impact large volume of capital markets transactions
  - Any individual transaction is unlikely to meet the “substantial lessening of competition” or (US / Canada), “significant impediment to effective competition” (EU) requirement for challenging a merger
  - Mechanism and causation issues will also make it difficult to meet the requirement for challenging mergers
  - Cost / benefit test does not justify regulatory intervention

## CONCLUDING OBSERVATIONS

- Competition authorities can and likely will use cartel laws to address anti-competitive communications between common shareholders and competing firms
  - Institutional shareholders and publicly-traded firms with common shareholders should ensure they have effective compliance programs in place
- Assessing common shareholdings in merger reviews and/or extending merger reviews to acquisitions of common shareholdings would be very poor uses of scarce enforcement resources

# QUESTIONS / DISCUSSION?



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Comments on the paper entitled  
“A Competition Law Analysis of  
Common Shareholdings” would  
be welcome

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